15 August 1952

MEMORANDUM FOR: Chairman, CIA Career Service	e Board
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2 Executive Secretary, CIA Cereer Service Board

SUBJECT

8 Report of Progress in Activating the Career Service Program for the Period 13 June 1952 through 15 August 1952

#### 1. Organization of Office Career Service Boards.

Office Career Service Boards with responsibilities as specified 25X1 in CIA Notice have been organized in 14 Offices and major components of the Agency. Some of these have already begun to function. It is expected that the entire organization will be completed during August and the machinery set in motion for the carrying out of the Career Service

Program.

#### a. Office of Current Intelligence.

The OCI Career Service Board was organized on 19 June (OCI Reg. 70/2) and consists of Messrs.

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The Board has held two meetings to date. In addition to its assigned responsibilities the OCI Career Service Board will review, and recommend to the Assistant Director, plans for 1) special training courses within OCI, 2) nominees for courses outside OCI, 3) planned progression within OCI for the career development of key individuals, b) long range planning to include rotation and training assignments outside OCI, 5) reassignment and advancement involving more than one OCI Division or Staff, and 6) all OCI promotions into grade OS-12 and above. Continuing functional responsibility for various aspects of the Carear Service Program has been assigned to individual Board members.

#### b. Comptroller's Office.

The Comptroller's Career Service Board was organized on 16 July and consists of Mesars. Saunders (ex officio, Chairman), and Peal. The Board has held one meeting to date.

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C <sub>o</sub>	Office	of	Communications

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25X1A9A	The OCO Career Service Board was organized on 21 July (OCO Order 24-52) and consists of (ex officio),  alternates.  In addition to its assigned responsibilities the OCO Career Service Board will: 1) insure six months lead-time for determination of headquarters—overseas rotation, 2) control length of towns of duty in headquarters and field, 3) review promotion of all Communications personnel into grade OS-13 and below, using criteria involving age and experience, and 4) conduct a survey of individual qualifications.	25X1 25X1A9A
d.	Office of Research and Reports.	
25X1A9/ 25X1A9/	members, who at present are Mesars.	25X1A9A
30	Office of National Estimates.	
25X1A9A	The ONE Career Service Board was organized on 30 July (C/NE Notice No. 68) and consists of Messrs. Kent (ex officie),	
fo	Office of Collection and Dissemination.	
25X1A9	The OCD Career Service Board was organized on 31 July (Memo from the AD and OCD Reg. No. CD=20-1) and consists of Messrs.  Andrews (ex officio), (Chairman) Becker, and and rotating members who meet with the Board on the basis of primary interest and function. The Board has held one meeting to date and has effected several intra- and extra-Cffice rotation details. Criteria adopted for the guidance of rotation plans are two years service for extra-Office rotation, none for intra-Office rotation.	25X1
go	Personnel Office.	

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The Parsonnel Office Career Service Board was organized on

1 August (PDM 35-52) and consists of General Morris (ex officio)

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	and Messrs. Meloon (Chairman),	25X1A9A
h.	Office of Operations.	
	The OO Career Service Board was organized on 6 August (OO Notice 52-2) and consists of Messrs. Carey (ex officio),	25X1A9A
10	Qeneral Services Office.	23/1/3/
25X1A9	The General Services Career Service Board was organized on 11 August and consists of Massrs. (ex officio, In	25X1A9A
23/1/49	addition to responsibilities specified for Office Boards in CIA Notice the General Services Board will review and recommend to the Chief, General Services, concerning 1) special training within and outside of General Services, 2) planned progression for the career development of key individuals, 3) planning of rotation and training assignments, 4) reassignment involving more than one Division in General Services, and 5) all promotions into grade GS-12 and above.	
j.	Office of Training.	
25X1A9	The CAR Career Service Board was organised on 13 August and consists of Wessrs. Baird (ex officio, Chairman),  A In addition to the responsibilities specified for Office Boards by CIA Notice the OTR Board will review and recommend final action regarding 1) Personnel Evaluation Reports, 2) appointments, assignments, transfers and promotions, and resignations, 3) extra-Agency training and b) rotation assignments between the Office of Training and other Offices.	
ko	Office of Technical Services.	
25X1A	The OTS Career Service Board was organized on 14 August and consists of Messrs. (ex officio, Chairman),  In addition to normal assigned responsibilities the OTS Board will be concerned with 1) special training, 2) identification and development of potential executives, 3) maint there of an inventory of special skills and abilities, and 4) rotation, reassignment and advancement.	25X1A9A

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1.	Inspection and Security Office.	
	The I&SO Career Service Board is in necessary of being organized and consists of Messrs. (ex officio)	25X1 25X1A9A
<b>3</b> .,	Office of Scientific Intelligence.	
1A9	The OSI Career Service Board is in course of being organized and consists of Messrs.  and and one rotating Division Chief who at present	25X1A9A
D <sub>o</sub>	Medical Office.	
	An ad hoc Medical Career Service Board is being established.	
•	It is expected that Career Service Boards will be organized in covert Offices during the week of 18 Augusto	
Per	somel Evaluation Program.	
<b>a</b> .	The Personnel Evaluation Program was installed on 1 August 1952 by the simultaneous publication of CIA Regulation and CIA Notices	25X <sup>2</sup>
b.	Evaluations Officers have been designated in each Office and major component of the Agency with responsibility for handling administrative activities in connection with the program.	•
¢.	The training of supervisors in headquarters is under way under the auspices of the Management Training Division, Office of Training. A brochure, "Your Personnel Evaluation Report", has been developed for distribution with each Personnel Evaluation Report Form. This will acquaint all members of the Agency with their responsibilities in preparing Personnel Evaluation Reports. Actual preparation of first reports will begin in October 1952.	
đ <sub>o</sub>		25X′
	A9 no eo	The IASO Career Service Board is in named as of being organized and consists of Messrs.  The OSI Career Service Board is in course of being organized and consists of Messrs.  and and one rotating Division Chief who at present  A9Als Mr.  The dical Office.  An ad hoc Medical Career Service Board is being established.  The is expected that Career Service Boards will be organized in covert Offices during the week of 18 August.  Personnel Evaluation Program.  The Personnel Evaluation Program was installed on 1 August.  1952 by the simultaneous publication of CIA Regulation and CIA Notices  B. Evaluations Officers have been designated in each Office and major component of the Agency with responsibility for handling administrative activities in connection with the program.  The training of supervisors in headquarters is under way under the auspices of the Management Training Division, Office of Training. A brochure, "Your Personnel Evaluation Report", has been developed for distribution with each Personnel Evaluation Report Form. This will acquaint all members of the Agency with their responsibilities in preparing Personnel Evaluation Reports. Actual preparation of first reports will begin in October 1952.

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#### 3. Professional Selection Panel.

a. The following individuals have been nominated to serve as members of the Professional Selection Panel.

25X1A9A	]	Member (Overt Offices) Member (Overt Offices)
25X1A9		Member (Covert Offices) Member (Covert Offices) Member (Support Offices)
25X1A9A Matthew Baird	-	Advisory representative (Security) Advisory representative (Training)
George E. Meloon 25X1A9A	alternate)	Advisory representative (Personnel)

- b. It is recommended that the CIA Career Service Board add to the Panel an advisory representative from the Medical Staff.
- e. (1) The intent of Tab E of the CIA Career Service Program requires a definition of "professional position" based on the long-term career significance of a position in the field of intelligence as well as on the nature of its specific duties. The definition should enable the identification of those positions which because of the kind or level of intelligence information or experience they offer, provide opportunity for individual development which will be of long-term value in fields of special interest to the Agency. Therefore, CIA professional positions are defined as, othose positions which offer direct opportunity for career service by developing an individual's understanding or skill in the use of intelligence techniques, thereby preparing him for progressively more responsible specialized or executive assignments in the Agency,"
  - (2) For the purpose of implementing the program contained in Tab E of CIA Notice and by the above definition, the following are identified as professional positions:
    - (a) Positions grade (S=) and above.
    - (b) Positions grade GS=7 or higher in the following occupational groups or series:

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Information and Editorial Series	<b>GS=001</b> 0
Translator Series	<b>05=003</b> 1
Interpreter Series	<b>0</b> S=0033
Security Administration Series	` <b>cs=008</b> 0
Social Science and Intelligence	
Group	0S=03.00
Personnel Administration Group	<b>06</b> =0200
Office Services and General	
Administrative Group	08=0300
Biological Sciences Group	GS=OL100
Accounting and Fiscal Group	<b>0s=0500</b>
Medical, Dental and Health Science	<b>66</b>
Group	GS=0600 and GS=0700
Engineering Group	GS=0800
Legal Group	<b>QS=090</b> 0
Fine and Applied Art Group	<b>GS-1000</b>
Business and Industry Group	<b>GS=1100</b>
Physical Sciences Group	GS=1,300
Library and Archives Group	GS=11:00
Statistics and Mathematics Group	GS-1500
Education and Training Group	<b>GS-1700</b>
General Investigating Series	GS=1810
Miscellaneous Investigation and	
Inspection Series	CS-1899
Supply Group	<b>05-200</b> 0

- (c) Those ungraded and CPC positions, the equivalent of grade GS-7 or higher, requiring highly skilled work associated intimately with intelligence operations.
- (d) Those additional positions which may be designated as professional positions by the Classification and Wage Division of the Personnel Office upon consultation with representatives of the Professional Selection Panel and the Office wherein such positions are established.
- d. Responsibilities for implementation of specific aspects of the program for "The Selection and Training of Trainees for Professional Positions" (Tab E of the Career Service Program) have been allocated as follows:

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- (1) The Office of Training is responsible for developing the CIA Intelligence School to provide broad intensive training in basic intelligence background information for all new personnel recruited for professional positions (See Recommendations a, b, and c, in Tab E). It will also be responsible for briefing consultant-contacts (See Recommendations h, & i, in Tab E).
- (2) The Procurement Division of the Personnel Office is responsible for the recruitment of personnel for professional positions including the program to recruit students through consultant—contacts in colleges and universities (See Recommendations e. f. and j. in Tab E).
- (3) The Inspection and Security Office is responsible for determining any special security measures to be taken in preventing subsersive infiltration through the trainee system (See Recommendation i. in Tab E).
- (4) The Personnel Office will develop a program for testing candidates for professional positions and will, through the Career Development Staff, provide a secretarist to the Professional Selection Panel (See Recommendations d. l. and m. in Tab E).

### 4. Executive Inventory.

- a. An Executive Inventory has been established and is being maintained in the custody of the Executive Secretary of the CIA Career Service Board on an "Eyes Only" basis. The Inventory includes all Agency personnel, grades (B-lk and above, and such other persons as the CIA Career Service Board may select from time to time. At present this Inventory includes 606 individuals, or approximately percent of all personnel within the scope of the Career Service Program.
- bo The Emoutive Secretary has arranged on behalf of the Board to review the Personnel Evaluation Reports on each individual included in the Executive Inventory and will develop additional information to facilitate use of the Inventory as a resource for filling key Agency positions.

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#### 5. Hospitalization and Life Insurance.

- a. The Hospitalization Insurance Plan as previously proposed was found to be unworkable for security and cover reasons. However, a firm basis for further negotiation with Group Hospitalization, Inc. has been developed. The basis factors, to which CHI has tentatively agreed, are:
  - (1) CIA will maintain all individual member records.
  - (2) CIA will collect the premiums and forward a monthly check, without details, to OHI.
  - (3) CIA will issue identification cards and certificates to policy-holders.
  - (4) (a) Individuals who may identify themselves with CIA will be named to OHI only when necessary to process a claim. Such claims will be settled by OHI with the hospital on the basis of the participating plan.
    - (b) Claims by persons who may not identify themselves with CIA will be settled by CHI making cash reimbursements to the individual through CIA on the basis of the non-participating plan, with no identification to CHI of hospital, doctor or location.
  - (5) A Claims Agent of CHI with full security clearance will have access to records maintained in CIA to determine eligibility and to audit claims. He will not have access to all identies.
- b. Although the Hospitalization Insurance Flan is fairly well defined, the problem of life insurance for members of CIA is becoming increasingly complex. At least one of the large mutual insurance companies refuses to write life insurance for any person employed by CIA without being provided information which cannot be divulged for security reasons. In addition, the insurance requirements of CIA personnel as

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a group have not been sufficiently analyzed and defined. The Secretariat of the CIA Career Service Board is preparing recommendations concerning the advisability of obtaining the full-time services of a competent insurance and actuarial expert who could study the insurance problems paculiar to the CIA, maintain necessary actuarial data, and assist the Agency in solving its insurance problems.

Executive Secretary,

CIA Career Service Board.

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Members of the CIA Career Service Board Chairmen of the Office Career Service Boards

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